

TITAN MINING CORPORATION MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE THREE MONTHS ENDED MARCH 31, 2020

Management's Discussion and Analysis

This Management's Discussion and Analysis ("MD&A") is intended to help the reader understand Titan Mining Corporation ("Titan", "we", "our" or the "Company"), our operations, financial performance, and current and future business environment. This MD&A is intended to supplement and complement our unaudited consolidated financial statements for the three months ended March 31, 2020, prepared in accordance with International Financial Reporting Standards ("IFRS").

Readers should be aware that: this MD&A contains "forward-looking statements" and "forward-looking information" (collectively, "forward-looking information") that are subject to risk factors set out in a cautionary note contained in our MD&A; and the technical and scientific information in this MD&A has been approved by a Qualified Person based on a variety of assumptions and estimates. For a discussion on each of these matters, refer to the "Notes to Reader" section of this MD&A.

Additional information regarding Titan, including the risks related to our business and those that are reasonably likely to affect our financial statements in the future, is contained in our continuous disclosure materials, including our most recent Annual Information Form ("AIF"), consolidated financial statements and Management Information Circular, which are available on the Company's website at www.titanminingcorp.com and under the Company's profile on the SEDAR website at www.sedar.com.

This MD&A is prepared as of May 15, 2020. All dollar amounts reported herein are in US dollars unless otherwise indicated.

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OUR BUSINESS

Titan Mining Corporation is a natural resource company engaged in the acquisition, exploration, development and production of mineral properties. Our corporate office is in Vancouver, British Columbia, and our shares are listed on the Toronto Stock Exchange and trade under the symbol "TI".

The Company's principal asset is a group of 100%-owned, high-grade zinc mines, the Empire State Mine ("ESM"), located in the Balmat–Edwards mining district in northern New York State, near Gouverneur and 35 miles south of the Port of Ogdensburg. These past-producing operations (the Empire State Mine's #2, #3, #4, Hyatt, Pierrepont and Edwards mines) were acquired on December 30, 2016, and had been on care and maintenance since 2008. Following the completion of Titan's initial public offering ("IPO") on October 19, 2017, the mine entered the development stage. Titan also has a base metals exploration program on its unpatented mining claims in New Mexico, USA.

FINANCIAL AND OPERATIONAL SUMMARY

	Three months ended March 31,			
Financial Performance	2020	2019	Change	
Loss for the period	\$8,365	\$1,089	\$7,276	
Operating cash flow before changes				
in non-cash working capital	(\$2,447)	(\$83)	(\$2,364)	

Financial Condition	Marc	h 31, 2020	December 31, 2019		
Cash and cash equivalents	\$	536	\$	1,709	
Working capital (negative)	\$	(24,616)	\$	(21,225)	
Total assets	\$	76,787	\$	78,500	
Equity	\$	19,773	\$	25,190	

	Three months ended March 31,		
Operating Data	2020	2019	Change
Payable zinc produced (million lbs)	10.2	6.4	3.8
Payable zinc sold (million lbs)	10.4	7.3	3.1
Average provisional zinc price (per lb)	\$0.97	\$1.22	(\$0.25)

HIGHLIGHTS

Significant events and operating highlights for the first quarter 2020 and up to the date of this MD&A include the following:

- ESM worked 148 days without a lost time incident surpassing 104,000 man-hours.
- Tons milled increased 11% compared to the prior quarter as the mine continues to ramp up production. Precautionary adjustments to employee schedules and work locations relating to the COVID-19 pandemic were made during the first quarter of 2020. The pandemic also had a significant impact on zinc prices.
- Development of the #2D zone has been suspended in favour of higher-grade opportunities elsewhere in the mine due to lower zinc prices. Production drilling of the first longhole stope in this zone continued as a secondary priority. The first production blast is expected in the second quarter of 2020.

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- The upper level of the New Fold zone has proven to be longer in strike length and higher in grade than expected leading to additional ore development from this zone. First longhole production is scheduled for the second quarter of 2020.
- Exploration drilling at near-mine surface targets Hoist House, Turnpike and Pumphouse was completed during the quarter which highlights the potential of open pit mining to feed to the under-utilized mill at ESM. Geotechnical drilling to support the open pit mine design work was completed. Metallurgical test work for these zones is in process. All other work related to the updated mine plan was suspended in an effort to preserve cash during the COVID-19 related zinc price downturn.
- The Company amended its credit agreement with a company controlled by Titan's Executive Chairman which increased the loan to a total of \$20,710.
- Subsequent to March 31, 2020, ESM applied for and received relief funding under the United States Paycheck Protection Program. The funds from this program will be used to ensure ESM's workforce will remain intact during the COVID-19 related economic downturn.

OPERATIONS REVIEW

		2020	2019				
		Q1	FY (1)	Q4	Q3	Q2	Q1
Production							
Ore mined	tons	71,841	218,875	63,738	62,672	46,163	46,302
Ore milled	tons	70,076	218,823	63,253	63,387	46,518	45,665
Feed grade	zn %	8.8	8.3	8.1	8.2	8.4	8.6
Recovery	%	96.8	96.4	96.7	96.2	96.5	96.2
Payable zinc	mlbs	10.2	29.7	8.4	8.5	6.4	6.4
Concentrate grade	zn %	59.6	58.7	58.3	59.2	58.0	59.4
Zinc concentrate produced	tons	10,051	29,808	8,514	8,454	6,478	6,362
Sales							
Payable zinc	mlbs	10.4	30.1	7.8	8.3	6.7	7.3
Average provisional zinc price	\$/lb	0.97	\$1.15	\$1.08	\$1.06	\$1.26	\$1.22
C1 cash cost per payable zinc							
pound sold ⁽²⁾	\$/lb	\$0.95	-	-	-	-	-

⁽¹⁾ The full-year figure may not equal the sum of the quarters due to rounding.

ESM continues to operate underground on a 5 day per week, two shift per day basis while surface operations continue on a 5 day per week, one shift per day basis following the February 2019 workforce reduction.

In March, 2020, New York State Governor Cuomo issued Executive Orders requiring on site business premises workforce reductions followed by business closures for non-essential businesses. ESM took steps to reduce employee exposure to COVID-19 including, social distancing, cancellation of travel, limiting non-essential visitors and vendors, administrative staff working from home, limiting the number of personnel in meetings and shaft cages, and rearranging staff schedules such that no more than 50% of the workforce is on site at any one time.

Capital projects including engineering for the life of mine update and potential open pit projects have been suspended during the COVID-19 related zinc price downturn.

The operation continues to identify incremental efficiency improvements which have resulted in an increase in production to an average of 1,095 tons milled per operating day during the first quarter of 2020.

Mining efforts are focused on the higher-grade New Fold, Mud Pond, and Mud Pond Apron zones while development of the #2D zone has been temporarily suspended pending higher zinc prices. In addition to ore development, ESM continues to develop to lower levels of New Fold to support future production. Production

⁽²⁾ C1 cash cost per payable pound sold is a non-GAAP measure-see page 18 of this MD&A for discussion of non-IFRS measures

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drilling of the first stope in #2D continued as a lower priority with the first blast now scheduled for mid second quarter of 2020.

EXPLORATION UPDATE

Empire State Mine

Historic Data

The review, compilation, digitization and modelling of historic data collected over approximately 100 years by the previous operators of ESM continues to contribute to the exploration success at ESM, with several nearmine mineralized zones identified, including the #2D zone and three zones of near-surface mineralization (Hoist House, Turnpike and Pumphouse). Hoist House is interpreted to be the unmined extension of the historic #2 zone, Turnpike is interpreted to be the unmined extension of the historic #1 zone and Pumphouse is interpreted as being an unmined lens of mineralization adjacent to the historic #2 zone. All three zones are located on ESM surface and mineral tenure and are located one mile south of the ESM #4 milling and mining complex.

The exploration team has continued to generate additional district targets using historic soil, stream sediment and geophysical data and as well as looking for additional near-surface mineralization in the vicinity of the other historic mining areas (Hyatt, Pierrepont and Edwards) and are being prioritized for drill testing as resources become available. Additionally, the exploration team will be conducting field reconnaissance throughout the second quarter of 2020 on prospective district target areas. Activities will include rock chip and soil sampling to collect data and further refine targets for exploration drilling.

2020 Drill Programs

Underground:

Drill programs in the first quarter of 2020 focused on advancing definition drilling in both New Fold and #2D utilizing Company owned underground drills and labour. A total of 15 holes totaling 4,109 feet were completed. Production drilling on the first block of #2D mineralization continued to advance and with the first production blast expected during the second quarter of 2020. New Fowler exploration drilling commenced at the end of the fourth quarter of 2019 and continued throughout the first quarter of 2020. A total of three holes were completed and a fourth hole was collared totaling 4,488 feet of drilling. The fourth hole will finish in the second quarter of 2020 with additional exploration drilling put on hold until all analytical results are returned and can be evaluated. The drill rig will be mobilized to Lower Mahler and utilized for definition drilling in the second quarter of 2020.

Surface:

In the first quarter of 2020, surface exploration continued on the three zones of near surface mineralization (Hoist House, Turnpike and Pumphouse). A total of eight holes totaling 1,644 feet were drilled at Hoist House, five holes totaling 2,129 feet were drilled at Turnpike and 13 holes totaling 3,175 feet were drilled at Pumphouse. Results indicate that all three zones have the potential to be sourced by open-pit mining and provide low-cost incremental feed to the under-utilized mill at ESM. Additionally, one geotechnical drill hole totaling 101 feet was completed to support the updated life of mine design work.

New Mexico

The Company began prospecting for base metals in an area of New Mexico in 2017. In 2018, the Company completed the first phase of its drilling program and was encouraged by the results. Annual claim maintenance fees were renewed in 2019 allowing the Company to maintain control of the current land position while evaluating future exploration activities. No additional exploration activities were performed during the first quarter of 2020 on the property.

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TREND ANALYSIS Summary of Quarterly Results

	2020	2019				2018			
	Q1	Q4	Q3	Q2	Q1	Q4	Q3	Q2	
Revenue	5,780	(526)	454	(1,652)	2,797	(344)	(300)	(909)	
Net loss	8,365	2,790	1,597	5,411	1,089	4,870	5,979	3,422	
Basic & diluted loss per share Cash and cash	0.07	0.02	0.02	0.05	0.01	0.05	0.06	0.03	
equivalents	536	1,709	3,822	552	2,393	2,290	607	4,505	
Total assets	76,787	78,500	81,034	76,804	82,829	73,201	58,603	58,234	
Total liabilities	57,014	53,310	53,717	51,835	54,240	45,962	27,229	21,452	

Note: The sum of the quarters in the table above may not equal the full-year amounts disclosed elsewhere in this document due to rounding.

Seasonality has a limited impact on the Company's operating results.

Following the IPO in the fourth quarter of 2017, the Company started refurbishment of the mine and plant infrastructure in preparation for the start of operations. Accordingly, all mine site costs, including general and administration, but excluding exploration and evaluation costs, were capitalized to mineral properties, plant and equipment as construction-in-progress.

During the second quarter of 2018, the Company completed the refurbishment activities. However, the Company had not yet declared commercial production as ESM has been unable to sustain production at rates that management intended. Therefore, the Company continued to capitalize mine site costs, excluding exploration and evaluation expenses, to mineral properties, plant and equipment and total assets continued to increase in value during the third quarters of 2018 through to the first quarter of 2019 and throughout 2019. Furthermore, the adoption of the new accounting standard for leases effective January 1, 2019 contributed to the increase in total assets, and liabilities in the first quarter of 2019.

Total assets decreased in the second quarter of 2019 mainly due to a reduction in cash, trade and other receivables and inventories. During the third quarter of 2019, total assets increased as a result of an increase in cash received from subscriptions from the private placement that closed in October 2019, as well as increases in trade and other receivables and inventories. The total assets decreased in the fourth quarter of 2019 mainly due to a reduction in cash, trade and other receivables.

Total assets decreased in the first quarter of 2020 mainly due to a reduction in cash, trade and other receivables inventories, and other current assets.

The increase in net losses subsequent to the first quarter of 2018 was due to the impact of the negative mark-to-market revaluation of pre-commercial sales, as well as the increase in drilling activities during those quarters. The decrease in net loss in the first quarter of 2019 was due to \$2,797 of upward provisional pricing adjustments as zinc price trended up during the quarter. The increase in net losses in the second quarter of 2019 was mainly due to the impact of the negative mark-to-market revaluation of pre-commercial sales, as well as increased interest and finance expenses associated with the Company's credit facilities and a \$1,702 loss on loan extinguishment as a result of the loan amendment. The decrease in net losses in the third quarter of 2019 was mainly due to the impact of the mark-to-market revaluation of pre-commercial sales and decreased administrative expenses. During the fourth quarter of 2019, the net loss increased mainly due to increased interest on debt and the related party loan as well as the impact of negative mark-to-market revaluations.

The increase in net losses during the first quarter of 2020 was as a result of the Company recognizing revenues from zinc concentrate sales and operating expenses in the Consolidated Statement of Loss and

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Other Comprehensive Loss. Effective January 1, 2020, the Company determined that the infrastructure at Empire State Mines was operating as intended. As such, revenues generated from zinc concentrate sales during the three months ended March 31, 2020 are no longer being capitalized to mineral property, plant and equipment as in prior periods and are being recognized in the Company's Consolidated Statement of Loss and Other Comprehensive Loss. Additionally, the Company began depreciating and amortizing assets that were re-classed from Construction in progress and expensing them to cost of goods sold over their estimated useful lives during the three months ended March 31, 2020. Management regards the assets at ESM to be operating as mechanically intended but views the output of the mine to still be in the ramp up phase for the three months ended March 31, 2020.

Cash and cash equivalents continued to decline in the second and third quarter of 2018 due to the ongoing precommercial production and exploration activities at ESM. Cash and cash equivalents and total liabilities increased in the fourth quarter of 2018 as a result of financing received from a related party.

Cash and cash equivalents increased slightly in the first quarter of 2019 due to additional funding received by the Company which offset the operating and exploration expenditures at ESM. Cash and cash equivalents decreased significantly in the second quarter of 2019 due to less funding received by the Company during the quarter compared to the prior quarter and a reduction in accounts payable.

Cash and cash equivalents increased in the third quarter of 2019 as a result of the receipt of subscriptions related to a private placement, of which \$3,685 (Cdn \$4,880) was received in September 2019 and the remaining \$1,053 (Cdn \$1,420) was received in October 2019. The private placement closed on October 10, 2019 with proceeds used to fund operations in the fourth quarter of 2019.

Cash and cash equivalents decreased in the first quarter of 2020 due to less finding received by the Company during the quarter compared to the prior quarter and a reduction in accounts payable.

FINANCIAL REVIEW

Financial Results

(\$000's)	Three months ended March 31
Net loss for the 2019 period	\$1,089
Increase (decrease) in components of loss:	
Revenues	(2,983)
Cost of sales	9,317
Other operating expenses	(1,835)
Other expenses and income	2,777
Net loss for the 2020 period	\$8,365

During the first quarter 2020, the Company recorded a \$933 negative mark-to-market adjustment on its revenue as a result of downward provisional pricing adjustments compared to a positive provisional pricing adjustment of \$2,797 in the first quarter of 2019. As the Company's mine site infrastructure has reached management's intended of use, effective January 1, 2020, revenues, cost of goods sold and operating expenses are recognized in the Company's Consolidated Statement of Loss and Other Comprehensive Loss instead of capitalizing in construction in progress.

Other operating expenses decreased during the first quarter of 2020 compared to the prior-year period due to fewer exploration and evaluation ("E&E") activities at site. These expenses were partially offset by slightly lower general and administration ("G&A") expenses in the quarter compared to the prior-year quarter.

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During the first quarter of 2020, other expenses/(income) decreased compared to the same period in prior year primarily due to a decrease in interest and other finance expenses related to the Company's borrowings.

Revenue

	Three months ended March 3		
	20	20	2019
Zinc concentrate sales	\$ 10,048	\$	-
Zinc concentrate provisional pricing adjustments	(1,456)		2,797
Smelting and refining charges	(2,812)		-
Revenue, net	\$ 5,780	\$	2,797

Revenues for the three months ended March 31, 2020 include sales of 10.4 million payable pounds of zinc (Q1 2019 – 7.3 million) at an average realized price per pound of 0.97 (Q1 2019 – 1.22). Effective January 1, 2020 revenues generated from zinc concentrate sales during the three months ended March 31, 2020 are no longer being capitalized to mineral property, plant and equipment as in prior periods and are being recognized in the Company's Consolidated Statement of Loss and Other Comprehensive Loss. Forward zinc prices were lower in the first quarter of 2020 than the first quarter of 2019 resulting in downward provisional pricing adjustments compared to upward provisional pricing adjustments in the comparable period.

Cost of sales

	Three months ended March 31,				
(\$000's)	2020	2019	Change	%	
Operating expenses	\$6,546	-	\$6,546	-	
Transportation costs	368	-	368	-	
Royalties	5	-	5	-	
Depreciation and depletion	2,239	-	2,239	-	
Change of Inventory	159	-	159	-	
Total	\$9,317	-	\$9,317	-	

Effective January 1, 2020 costs incurred to produce zinc concentrate during the three months ended March 31, 2020 are no longer being capitalized to mineral property, plant and equipment as in prior periods and are being recognized in the Company's Consolidated Statement of Loss and Other Comprehensive Loss.

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Other operating expenses

	Three months ended March 31,			
(\$000's)	2020	2019	Change	%
G&A expenses:				
Salaries and benefits	\$389	\$471	(\$82)	(17)
Share-based compensation	108	109	(1)	(1)
Office and administration	33	408	(375)	(92)
Professional fees	21	-	21	-
Amortization of right-of-use assets	96	85	11	13
Investor relations	18	-	18	
	\$665	\$1,073	(\$408)	(38)
Exploration and evaluation ("E&E") expenses:				
Salaries and benefits	\$172	\$254	(\$82)	(32)
Drilling	-	1,743	(1,743)	(100)
Assay and analyses	92	-	92	-
Contractors and consultants	319	-	319	-
Supplies	3	-	3	-
Other	39	55	(16)	(29)
	\$625	\$2,052	(\$1,427)	(70)

G&A expenses for the first quarter ended March 31, 2020 have decreased by 38% compared to the same period ended March 31, 2019. The decrease in salaries and benefits is due to a reduction in the personnel working at the corporate office. The decrease in professional fees, office and administration, and investor relations expenses is due to less management costs and fewer corporate activities.

E&E expenses for the first quarter ended March 31, 2020 have decreased by 70% compared to the same period in 2019. The decrease is primarily due to fewer exploration activities in 2020 and use of Company owned drills rather than drilling contractors.

Other expenses/(income)

	Three months ended March 31,			
(\$000's)	2020	2019	Change	%
Interest and other finance expenses	\$754	\$773	(\$19)	(2)
Accretion expense	6	97	(91)	(94)
Interest income	(6)	(10)	4	(40)
Foreign exchange loss (income)	2,861	(28)	2,889	<(100)
Gain on warrant derivative liability	-	(71)	71	(100)
Other income	(77)	-	(77)	
	\$3,538	\$761	\$2,777	>100

The decrease in other expenses for the first quarter of 2020 compared to the same period of 2019 was primarily due to an increase of foreign exchange loss of \$2,861, which was generated by revaluation of debt at the quarter ended March 31, 2020. Interest income was slightly decreased as a result of lower cash balances, which was partially offset by lower accretion expense and higher other income.

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LIQUIDITY AND CAPITAL RESOURCES

Credit Facilities

Bank of Nova Scotia

On January 21, 2019, the Company and the Bank of Nova Scotia ("Lender") amended the \$15,000 secured credit agreement (the "Credit Facility") whereby a maximum of \$10,000 (the "Available Credit") was available to the Company on a revolving basis. Prior to March 31, 2019, the Lender was permitted to reduce the maximum amount available to \$6,000, subject to the business and financial plan provided by the Company. The interest rate on the Available Credit is either LIBOR plus 4.25% or the Lender's base rate plus 3.25%, and the standby fee is 0.8% of the unadvanced portion of the Credit Facility. If the amount available is reduced to \$6,000, the interest rate changes to LIBOR plus 2.25% or the Lender's base rate plus 1.25%, and the standby fee is 0.5625% of the unadvanced portion of the Credit Facility. A \$6,000 guarantee was provided by a company controlled by Titan's Executive Chairman.

On May 31, 2019, the Company and the Lender further amended the Credit Facility whereby the Available Credit limit continues as \$10,000 and the maturity date was extended to April 3, 2021. The interest rate on the Available Credit was changed to LIBOR plus 2.25% or the Lender's base rate plus 1.25%. In addition, the financial covenant requirement on the Credit Facility was removed.

In connection with the amendment, a \$10,000 guarantee has been provided by a company controlled by Titan's Executive Chairman (the "Guarantor"), replacing the original \$6,000 guarantee. In consideration for the guarantee, the Company issued 3,000,000 common shares with a fair value of \$979 and 3,000,000 share purchase warrants with each warrant exercisable for one common share at price of \$0.50 per share for a period of five years from the date of issuance with a fair value of \$543 at the guarantee effective date for a total fair value of \$1,522 recorded as borrowing costs. Such common shares and share purchase warrants were issued on June 14, 2019. The fair market values on the issuance date were \$919 and \$493, respectively. The difference of \$110 was recorded as a gain on derivative liability in 2019.

As a result of the amendment, the Company extinguished the face value of the loan prior to the amendment and recorded the fair value of the new loan as at May 31, 2019. A \$1,702 loss on the extinguishment of debt was recorded in 2019.

The Available Credit was fully drawn at March 31, 2020.

Loan from Related Party

On November 30, 2018, the Company entered a credit agreement with a company controlled by Titan's Executive Chairman, to establish a \$18,710 subordinate general security credit facility ("Loan"). The initial advance of \$3,710 bears interest at 8% per annum and advances on the subsequent \$15,000 bear interest at a floating rate equal to 7% plus the greater of (i) LIBOR and (ii) 1%, per annum. Interest is payable in cash or shares of the Company. The Loan matures on November 30, 2020, but is subject to mandatory prepayment if the Company closes one or more financings that exceeds \$30,000 in the aggregate or upon the occurrence of a change of control of the Company. The Loan is a non-revolving facility, and any repayment under the Loan shall not be re-borrowed. The Company is subject to certain general covenants with respect to the Loan.

Pursuant to the Loan, the Company was required to issue the related party 2,500,000 warrants. Each warrant entitles the holder to acquire one common share at a price of C\$1.40 per share.

On January 21, 2019, the Company issued 2,500,000 warrants to a company controlled by Titan's Executive Chairman pursuant to the credit agreement. The fair market value of these warrants was \$1,099 as at December 31, 2018 and was recorded as a warrant derivative liability and borrowing costs. The fair market value on the issuance date on January 21, 2019 was \$1,028. The difference between December 31, 2018 and the issuance date was recorded as a gain on derivative liability of \$71 during the year ended December 31, 2019.

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On August 21, 2019, the Company entered an addendum to its Loan which made an additional \$1,000 available to the Company under the same terms as the original agreement. As such, the Loan was increased to a total of \$19,710.

On February 6, 2020, the Company was advanced an additional \$1,000 under the same terms as the original agreement. As such, the Loan was increased to a total of \$20,710.

Financial Condition

	March	31, 2020	December 31, 2019		
Cash and cash equivalents	\$	536	\$	1,709	
Total debt	\$	33,070	\$	31,295	
Net debt (cash)	\$	32,534	\$	29,586	
Working capital (negative)	\$	(24,616)	\$	(21,225)	

Cash and cash equivalents as at March 31, 2020 decreased by \$1,173 compared to December 31, 2019. During the first quarter of 2020, the Company received \$1,000 of funding from the Augusta credit facilities. Cash outflows during the quarter ended March 31, 2020 related to capital expenditures of \$488, operating activities of \$1,462, and cash inflow related to financing activities of \$665.

Operations at ESM were restructured in the first quarter of 2019 and since such time have continued to ramp up but as at March 31, 2020 have not reached operating levels intended by Management. The Company continues to invest in mine development and plant and equipment at ESM during the ramp up in addition to allocating resources to a significant exploration program.

At March 31, 2020, the Company's debt comprised a loan from a related party of \$20,710, the Credit Facility of \$10,000 and equipment loans of \$288. The Company has accrued interest of \$482 related to the related party loan and \$48 related to the Credit Facility for the first quarter of 2020.

Working capital decreased for the quarter ended March 31, 2020 compared December 31, 2019. The decrease was primarily as a result of the decrease in cash and cash equivalents, trade and other receivable, inventory and other current assets. These factors offset the decrease in accounts payable and accrued liabilities, lease liabilities and an increase of Loan from related party.

Cash Flows

	Three months ended March 31,					
	2020	2019	Change			
Operating cash flows before changes in working capital	(2,447)	(83)	(2,364)			
Changes in working capital	985	(1,826)	2,811			
Net cash flows used in operating activities	(1,462)	(1,909)	447			
Net cash flows used in investing activities	(488)	(5,380)	4,892			
Net cash flows provided (used) by financing activities	665	7,456	(6,791)			
	(1,285)	167	(1,452)			

Net cash flows used in operations reflect the cash components of the E&E, G&A and finance expenses.

Cash flows from financing activities during the quarter ended March 31, 2020 reflect the \$1,000 drawn on the loan from related party, net of \$219 associated interest payments, \$110 of payments made on lease liabilities and \$6 of repayment of equipment loans. The quarter ended March 31, 2019, reflects the amounts drawn the loan from related party, net of associated transaction costs and interest payments, and payments made on lease liabilities.

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Capital Expenditures

As a result of the Company no longer capitalizing revenues from zinc concentrate sales and operating costs effective January 1, 2020, cash flows used in investing activities during the quarter ended March 31, 2020 are lower that the same period in 2019.

Liquidity

As at March 31, 2020, the Company had total liquidity of \$536 in cash and cash equivalents. The Company had negative working capital of \$24,616 and a deficit of \$44,854. For the quarter ended March 31, 2020, the Company had negative operating cash flows before changes in working capital of \$2,447 and a net loss of \$8,365.

As at December 31, 2019, the Company had total liquidity of \$1,709 in cash and cash equivalents. The Company had negative working capital of \$21,225 and a deficit of \$36,489. For the year ended December 31, 2019, the Company had negative operating cash flows before changes in working capital of \$5,136 and a net loss of \$10,886.

As the ramp-up of mining activities continues into 2020, Company will require additional funding in the next twelve months. The Company has historically raised funds principally through the sale of securities and most recently, through the credit arrangement and advances from a related party. The Company expects that it will continue to obtain funding through similar or other means depending on market conditions and other relevant factors at the time. However, there can be no assurance that the Company will be able to obtain such additional funding or obtain it on acceptable terms. This material uncertainty casts significant doubt about the Company's ability to continue as a going concern.

Capital Management

The Company's objectives when managing capital are to safeguard the Company's ability to continue as a going concern in order to pursue the development and exploration of its mineral properties and to maintain a flexible capital structure, which optimizes the costs of capital to an acceptable risk.

The capital structure of the Company currently consists of common shares, loans and the balance of the acquisition obligations. The Company manages the capital structure and adjusts it in response to changes in economic conditions, its expected funding requirements, and risk characteristics of the underlying assets. The Company's funding requirements are based on cash forecasts. In order to maintain or adjust the capital structure, the Company may issue new debt, new shares and/or consider strategic alliances. Management reviews its capital management approach on a regular basis. The Company is not subject to any externally imposed capital requirements.

Contractual obligations and commitments

The Company's contractual obligations and commitments as at March 31, 2020 and their approximate timing of payment are as follows:

	<1 year	1 – 3 years	4 – 5	>5 years		Total
			years			
Debt:						
Repayment of principal	\$ 20,956	\$ 10,042	\$ -	\$ -	\$	30,998
Repayment of interest	2,291	-	-	-		2,291
Leases	211	105	-	-		316
Reclamation and remediation provision	-	-	-	22,067		22,067
	\$ 23,458	\$ 10,147	\$ -	\$ 22,067	\$	55,672

Outstanding Securities

As of the date of this MD&A, the Company had 122,970,757 common shares issued, and 14,499,998 warrants and 7,455,000 options outstanding.

Management's Discussion and Analysis

(In thousands of US Dollars, unless otherwise indicated)

RELATED PARTY TRANSACTIONS

Related Party Loan

On November 30, 2018, the Company entered a credit agreement with a company controlled by Titan's Executive Chairman, to establish a \$18,710 subordinate general security credit facility ("Loan"). The initial advance of \$3,710 bears interest at 8% per annum and advances on the subsequent \$15,000 bear interest at a floating rate equal to 7% plus the greater of (i) LIBOR and (ii) 1%, per annum. Interest is payable in cash or shares of the Company. The Loan matures on November 30, 2020, but is subject to mandatory prepayment if the Company closes one or more financings that exceeds \$30,000 in the aggregate or upon the occurrence of a change of control of the Company. The Loan is a non-revolving facility, and any repayment under the Loan shall not be re-borrowed. The Company is subject to certain general covenants with respect to the Loan.

Pursuant to the Loan, the Company was required to issue the related party 2,500,000 warrants. Each warrant entitles the holder to acquire one common share at a price of C\$1.40 per share.

On January 21, 2019, the Company issued 2,500,000 warrants to a company controlled by Titan's Executive Chairman pursuant to the credit agreement. The fair market value of these warrants was \$1,099 as at December 31, 2018 and was recorded as a warrant derivative liability and borrowing costs. The fair market value on the issuance date on January 21, 2019 was \$1,028. The difference between December 31, 2018 and the issuance date was recorded as a gain on derivative liability of \$71 during the year ended December 31, 2019.

On August 21, 2019, the Company entered an addendum to its Loan which made an additional \$1,000 available to the Company under the same terms as the original agreement. As such, the Loan was increased to a total of \$19,710.

On February 6, 2020, the Company was advanced an additional \$1,000 under the same terms as the original agreement. As such, the Loan was increased to a total of \$20,710. A summary of the carrying value was as follows:

		Interest and borrowing	
	Principal	costs	Total
Balance, January 31, 2019	15,695	(886)	14,809
Proceeds received	4,015	-	4,015
Accrued Interest	-	1,807	1,807
Amortization of borrowing costs	-	462	462
Balance, December 31, 2019	\$ 19,710	\$ 1,383	\$ 21,093
Proceeds received	1,000	-	1,000
Accrued interest	-	482	482
Amortization of borrowing costs	-	159	159
Balance, March 31, 2020	\$ 20,710	\$ 2,024	\$ 22,734

	March 31, December 31		
	2020		2019
Current	\$ 22,734	\$	21,093
	\$ 22,734	\$	21,093

Management's Discussion and Analysis

(In thousands of US Dollars, unless otherwise indicated)

Key management personnel compensation

Termination benefits payable – non-current

Key management personnel include those persons having authority and responsibility for planning, directing and controlling the activities of the Company, and comprises the Company's Executive Chairman, Chief Executive Officer, President, Chief Financial Officer, Chief Operating Officer and Directors.

		nded March 31,			
		2020			
Salaries and benefits	\$	289	\$	243	
Share-based compensation		90		278	
Directors' fees		50		49	
	\$	429	\$	570	
		March 31,		December 31,	
		2020		2018	
Salaries and benefits payable	\$	229	\$	194	
Termination benefits payable – current		110		196	

\$

222

561

\$

192

582

ACCOUNTING CHANGES AND CRITICAL ESTIMATES

Estimates and judgments

The preparation of consolidated financial statements in accordance with IFRS requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the year. Actual outcomes could differ from these estimates. These consolidated financial statements include estimates which, by their nature, are uncertain. The impacts of such estimates are pervasive throughout the financial statements and may require accounting adjustments. Revisions to accounting estimates are recognized in the period in which the estimate is revised and future years if the revision affects both current and future years.

These estimates are based on historical experience, current and future economic conditions and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Significant assumptions and judgments about the future and other sources of estimation uncertainty that management has made at the end of the reporting period, which could result in a material adjustment to the carrying amounts of assets and liabilities, in the event that actual results differ from assumptions made, relate to the following areas:

- Estimated mineral resources;
- Revenue recognition
- Capitalization of costs
- Reclamation and remediation provision;
- Impairment;
- Fair value measurement
- Determination of useful life of assets for depreciation purposes;
- Share-based compensation;
- Taxation; and
- Determination of commercial production

Management's Discussion and Analysis

(In thousands of US Dollars, unless otherwise indicated)

See note 3 of our 2020 annual audited consolidated financial statements for a detailed discussion of these accounting estimates and judgments.

DISCLOSURE CONTROLS AND PROCEDURES AND INTERNAL CONTROL OVER FINANCIAL REPORTING

The Company's management, under the supervision of the Chief Executive Officer ("CEO") and Chief Financial Officer ("CFO"), have designed disclosure controls and procedures ("DC&P") and internal control over financial reporting ("ICFR"), as defined in National Instrument 52-109, Certification of Disclosure in Issuers' Annual and Interim Filings, based on the 2013 control framework developed by the Committee of Sponsoring Organizations of the Treadway Commission.

The DC&P have been designed to provide reasonable assurance that material information relating to the Company is made known to the CEO and CFO, particularly during the period in which the interim filings are prepared and the information required to be disclosed by the Company in its annual filings, interim filings or other reports filed or submitted by it under securities legislation is recorded, processed, summarized and reported within the time periods specified. The ICFR has been designed to provide reasonable assurance regarding the reliability of financial reporting for external purposes in accordance with international financial reporting standards. Due to the inherent limitations associated with any such controls and procedures, management recognizes that, no matter how well designed, they may not prevent or detect misstatements on a timely basis.

CHANGES IN INTERNAL CONTROL OVER FINANCIAL REPORTING

NI 52-109 also requires Canadian public companies to disclose any changes in ICFR during the most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, ICFR. No material changes were made to internal controls in the three months ended March 31, 2020.

NOTES TO READER

Cautionary note regarding forward-looking information

This MD&A contains forward-looking information within the meaning of applicable Canadian securities legislation. All information contained in this MD&A, other than statements of current and historical fact, is forward-looking information. Forward-looking statements are often, but not always, identified by the use of words such as may, will, seek, anticipate, believe, plan, estimate, budget, schedule, forecast, project, expect, intend, or similar expressions. All of the forward-looking information in this MD&A is qualified by this cautionary note.

The forward-looking statements are based on a number of assumptions which, while considered reasonable by the Company, are subject to risks and uncertainties. The Company cautions readers that forward-looking statements involve and are subject to known and unknown risks, uncertainties and other factors which may cause actual results, performance or achievements to differ materially from those expressed in or implied by such forward-looking statements, and forward-looking statements are not guarantees of future results, performance or achievement. These risks, uncertainties and factors include general business, economic, competitive, political, regulatory and social uncertainties; actual results of exploration activities and economic evaluations; fluctuations in currency exchange rates; changes in project parameters; changes in costs, including labour, infrastructure, operating and production costs; future prices of zinc and other minerals; variations of mineral grade or recovery rates; operating or technical difficulties in connection with exploration, development or mining activities, including the failure of plant, equipment or processes to operate as anticipated; delays in completion of exploration, development or construction activities; changes in government legislation and regulation; the ability to maintain and renew existing licenses and permits or obtain required licenses and permits in a timely manner; the ability to obtain financing on acceptable terms in a timely manner; contests

Management's Discussion and Analysis

(In thousands of US Dollars, unless otherwise indicated)

over title to properties; employee relations and shortages of skilled personnel and contractors; and the speculative nature of, and the risks involved in, the exploration, development and mining business.

The material factors or assumptions that we identified and were applied by us in drawing conclusions or making forecasts or projections set out in the forward-looking information include, but are not limited to:

- achieving the targeted completion date for a revised mine plan in 2020;
- the success of changes implemented at ESM to address the potential shortfall of producing stopes and faces;
- the expectation of lower costs, and improved cash flow and productivity at ESM;
- the expectation of efficiencies associated with a reduced workforce;
- the expectation that any new mineral resources defined at the #2D zone have the potential to be developed with a relatively low capital expenditure and short timeline, and to increase production above the current mine plan, while lowering unit operating costs;
- the Company's plans to maintain its current land position in New Mexico while evaluating future exploration activities;
- the expectation the Company will continue to obtain financing through the sale of securities, credit arrangements, and similar or other means;
- the execution of our business and growth strategies, including the success of our strategic investments and initiatives;
- no significant unanticipated challenges with stakeholders at our various projects;
- no significant unanticipated events or changes relating to regulatory, environmental, health and safety matters:
- the timing and possible outcome of pending litigation and no significant unanticipated litigation; and
- no significant and continuing adverse changes in general economic conditions or conditions in the financial markets (including commodity prices and foreign exchange rates).

Global Outbreaks and Coronavirus

The Company's business could be significantly adversely affected by the effects of any widespread global outbreak of contagious disease. A significant outbreak of contagious diseases in the human population could result in a widespread health crisis that could adversely affect the economies and financial markets of many countries, resulting in an economic downtown that could affect demand for the Company's products and likely impact operating results. In particular, the recent outbreak of the novel coronavirus ("COVID-19") has had a negative impact on the Company's business and global financial conditions. The Company cannot accurately predict the impact COVID-19 will have on the Company to obtain financing or third parties' ability to meet their obligations with the Company, including due to uncertainties relating to the ultimate geographic spread of the virus, the severity of the disease, the duration of the outbreak, and the length of travel and quarantine restrictions imposed by governments of affected countries. In the event that the prevalence of the coronavirus continues to increase (or fears in respect of the coronavirus continue to increase), governments may increase regulations and restrictions regarding the flow of labour or products, and travel bans, and the Company's operations, suppliers, customers and distribution channels, and ability to advance its projects, could be adversely affected. In particular, should any employees or consultants of the Company become infected with COVID-19 or similar pathogens, it could have a material negative impact on the Company's operations and prospects.

Although the Company has attempted to identify important risks, uncertainties and other factors that could cause actual performance, achievements, actions, events, results or conditions to differ materially from those expressed in or implied by the forward-looking information, there may be other risks, uncertainties and other factors that cause performance, achievements, actions, events, results or conditions to differ from those anticipated, estimated or intended. Unless otherwise indicated, forward-looking statements contained herein are as of the date hereof and the Company disclaims any obligation to update any forward-looking statements, whether as a result of new information, future events or results or otherwise, except as required by applicable law.

Management's Discussion and Analysis

(In thousands of US Dollars, unless otherwise indicated)

Qualified Person

The technical and scientific information in this MD&A has been reviewed and approved by Donald R. Taylor, MSc., PG, Chief Executive Officer of the Company, a qualified person for the purposes of NI 43-101. Mr. Taylor has more than 25 years of mineral exploration and mining experience, and is a Registered Professional Geologist through the SME (registered member #4029597).

For a description of the key assumptions, parameters and methods used to estimate mineral reserves and resources, as well as data verification procedures and a general discussion of the extent to which the estimates of scientific and technical information may be affected by any known environmental, permitting, legal title, taxation, sociopolitical, marketing or other relevant factors, please see the Technical Reports filed by us on SEDAR at www.sedar.com.

Non-GAAP performance measures

This document includes non-GAAP performance measures, discussed below, that do not have a standardized meaning prescribed by IFRS. The performance measures may differ from those used by, and may not be comparable to such measures as reported by, other issuers. The Company believes that these performance measures are commonly used by certain investors, in conjunction with conventional GAAP measures, to enhance their understanding of the Company's performance. The Company uses these performance measures extensively in internal decision-making processes, including to assess how well Empire State Mines is performing and to assist in the assessment of the overall efficiency and effectiveness of the mine site management team. The table below provides a reconciliation of these non-GAAP measures to the most directly comparable IFRS measures as contained within the Company's issued financial statements.

C1 cash cost per payable pound sold

C1 cash cost per payable pound sold is a non-GAAP measure and represents the cash cost incurred at each processing stage, from mining through to recoverable metal delivered to customers, depreciation and depletion is excluded from the calculation of C1 cash cost per payable pound sold. The costs included in this definition comprise mine site operating and general and administrative costs, freight, treatment and refining charges.

The C1 cash cost per payable pound sold is calculated by dividing the total costs by payable pounds of metal sold.

Three months anded March 21

i iii ee montus enueu march 51,								
2020			2019					
	Per			Per	r			
Total pound		Total		pound				
	10.4				-			
\$7,078	\$0.68	\$	-	\$	-			
2,812	0.27		-		-			
\$9,890	\$0.95	\$	-	\$	-			
	Total \$7,078 2,812	2020 Per pound 10.4 \$7,078 \$0.68 2,812 0.27	Per Total pound To 10.4 \$7,078 \$0.68 \$ 2,812 0.27	2020 201 Per pound Total 10.4 \$7,078 \$0.68 \$ - 2,812 0.27 -	Per Per Total pound Total pound			